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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

NIC #00362-84
18 January 1984

MEMORANDUM FOR: Robert G. Gates
Chairman, National Intelligence Council

THROUGH : Charles E. Waterman
Vice Chairman, National Intelligence Council

Herbert E. Meyer
Vice Chairman, National Intelligence Council

INFORMATION : All National Intelligence Officers

FROM National Intelligence Officer for East Asia

SUBJECT : Simplifying NIC Procedures

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For the NIO, the process of managing an Estimate has become nearly as
time consuming and taxing as the much more important task of paying attention
to the substance.

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